PACE Local 067, et al vs International papers UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF OHIO WESTERN DIVISION 1 2 3 4 PACE Local Union 5-1067, et. al., Case No. C-1-02-301 (CONFIDENTIAL) 5 Plaintiffs, 6 Cincinnati, Ohio December 18, 2002 VS. INTERNATIONAL PAPER CO., 8 Defendant. 9 10 11 12 13 Deposition of MARY RITA WEISSMAN, a 14 witness herein, taken as upon cross-examination by the 15 Defendant, and pursuant to the Pederal Rules of 16 Civil Procedure, agreement of counsel, and stipulations 17 hereinafter set forth, at the offices of Robert I. Doggett, 18 Esq., 215 E. Ninth Street, 6th Floor, Cincinnati, Ohio, 19 45202, on the 18th day of December, 2002, at 11:10 a.m., 20 before Julie A. Patrick, a Notary Public for the State of

TRI-COUNTY COURT REPORTING AND VIDEOTAPE SERVICE

95 S. FOURTH STREET BATAVIA, OHIO 45103 (513) 732-1477

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	1	APPEARANCES:	2
1	2	On behalf of PACE Local 5-1967: ROBERT I. DOGGETT, ESQ.	
	3	215 E. Ninth Street, 6th Floor Cincinnati, Ohio 45202	
	4 5	On behalf of International Paper: VINCENT J. MIRAGLIA, Esq.	
	6	W. CARTER YOUNGER, Esq.	
l	7	One James Center 901 East Cary Street	
	8	Richmond, VA 23219-4030 On behalf of Smart Paper:	
	9		
-	10		
	11	Also present: Timothy D. Bray Ron Schweitzer	
	13	Non Schweltzer	
	14	STIPULATIONS	
	15	It is stipulated and agreed by and amongst	
		counsel for the respective parties that the deposition of	
		MARY RITA WEISSMAN, a witness herein, called as upon	
		cross-examination by the Defendant, may be taken at this	
1		time and place pursuant to the Federal Rules of Civil	
		Procedure, agreement of counsel; that the deposition may)e
		recorded in stenotype by the Notary Public, Julie A.	
		Patrick, who is also the court reporter, and transcribed	out
	,	of the presence of the witness; and that signature of the	
1		deponent was requested and shall be affixed outside the	
١	25	presence of the Notary Public.	

1 DEPENDANT'S WEISSMAN EXHIBITS	MARKED 4
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3 1:	13
4 2:	36
5 3:	39
6 4:	41
7 5:	43
8 6:	45
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10 8:	48
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12 10:	51
13 11-A - 11-K:	54
14 12-A - 12-H:	56
15 13-A - 13-E;	56
16 14-A - 14-K:	57
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18 PLAINTIPFS' EXHIBITS	
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- MARY RITA WEISSMAN.
- 2 a witness herein, being of lawful age, after having been
- 3 duly cautioned and sworn, was examined and deposed as 4 follows:

CROSS-EXAMINATION

- 6 BY MR. YOUNGER:
- Q. Would you state your full name, please.
- A. Mary Rita Weissman, W-E-I-S-S-M-A-N.
- 9 Q. Ms. Weissman, my name is Carter Younger, and
- 10 with me is Vincent Miraglia, and we represent International
- 11 Paper in the litigation involving PACE International Union
- 12 and some former employees that arises out of the Hamilton
- 13 Street sale. Are you aware of that?
- 14 A. Yes.
- 15 Q. Now, have you ever had your deposition taken
- 16 before?
- 17 A. Many times.
- 18 Q. So you know the drill and the procedure?
- l9 A. Ido.
- 20 Q. But, if during the course of the time, you
- 21 would like to take a break or something, just let us know.
- 22 Ms. Weissman, at some point we sent a subpoena for some
- 23 documents, and then your counsel and we had a discussion
- 24 about the documents. Are you aware of that?
- 25 A. I'm aware that you sent the request for
- 1 documents and that you had a conversation and that I was
- 2 told I didn't need to bring anything.
- Q. That's correct. And we have copies of some
- 4 documents, which I'm going to give a set to Mr. Doggett,
- 5 that we have obtained through Smart's counsel. And I'll
- 6 give you a set of all of the ones that we've been able to
- 7 collect so far. And I'll ask you some questions about those
- 8 later. And I believe these were documents that were
- 9 generated in the course of some work that you did for Smart?
- 10 A. Correct.
- 11 Q. Would you tell me what your occupation is,
- 12 ma'am?
- 13 A. Management consultant.
- 14 Q. And where do you work; where is your office?
- 15 A. I work at The Weissman Group, 353 Regency,
- 16 R-E-G-E-N-C-Y, Ridge Drive, Dayton, Ohio, 45459.
- 17 Q. Would you tell me a little bit about what The
- 18 Weissman Group does?
- 19 A. Yes, we have three kinds of business. We do
- 20 labor relations, we do what we call human resources, which
- 21 is the category into which this particular work falls, and
- 22 we do organizational design and redesign. As part of human
- 23 resources, we act as the out source of the human resource
- 24 department for small to medium-sized companies, companies
- 25 that don't have their own human resource department on a

- 1 temporary basis, as was the case here, and also do special
- 2 projects for larger companies, including selection projects.
- 3 Q. And how long has The Weissman Group been in
- 4 existence?
- 5 A. It will be 23 years in February.
- 6 Q. Have you been the owner of the group
- 7 throughout that time?
 - A. My husband and I are in partnership. I joined
- 9 the firm on a full-time basis in 1989 after a career of 17
- 10 years with Mead Corporation. Off of the record. I started
- 11 when I was 10.
- 12 Q. I knew that. I actually didn't even have to
- 13 ask that. Let me go back in time a little bit and just ask
- 14 you to summarize your educational background, college, and
- 15 then up from there.
- 16 A. An undergraduate degree from Loyola
- 17 University, a bachelor of science, and I have an MBA from
- 18 the University of Dayton. And I have some law school and
- 19 other graduate school course work.
- 20 Q. Did you have a particular specialty at Loyola?
- 21 A. Yes, pre-med. It prepared me well for this
- 22 work.
- 23 Q. There's more than one Loyola, which --
- 24 A. Chicago.
- 25 Q. And the University of Dayton, what -- did you
 - 1 have a specialty in the MBA?
 - A. No, just general business.
 - Q. After the University of -- and did you go
 - 4 straight through school or did you work in between?
 - 5 A. I graduated from college, went to work, and
 - 6 did my graduate work while working full-time.
 - 7 Q. And where did you go to work after college?
 - B A. I taught school for a little over two years,
 - 9 and then I worked for the Mead Corporation.
- 10 Q. And you worked for the Mead Corporation
- 11 throughout your career until you joined The Weissman Group
- 12 full-time?
- A. Correct.
- 14 Q. Tell me, just summarize your history with the
- 15 Mead Corporation, what you did.
- 16 A. I began as a labor relations associate having
- 17 responsibility for labor relations for multiple plants in
- 18 the container division. And also became a specialist in new
- 19 organizational start-ups, so I was involved in the start up
- 20 of paper mills, box plants, and other facilities with Mead.
- 21 I ended my career with the Mead Corporation as
- 22 vice-president of human resources and administration for
- 23 Mead Imagining, which was a high-tech division that was
- 24 developing and marketing a new technology.
- Q. And where was that located, your last

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-1 position?

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- A. In Dayton.
- [3] Q. It sounds like you had responsibilities over
- 4 operations in other locations, as well?
- 5 A. For human resources, yes, absolutely, Atlanta;
- 6 Covington, Georgia; and, of course, I had facilities
- 7 throughout the United States when I was with the box plant.
- 8 As vice-president of human resources for the -- a paper
- 9 division, I had four mills in Michigan, the Atlanta area,
- 10 and also in Virginia.
- 11 Q. During your time at Mead, did you -- in
- 12 addition to your MBA, did you take any other sorts of
- 13 classes, human resource type classes?
- 14 A. Every place I was, I took courses, yes. While
- 15 in Atlanta, I went to law school full-time in the evening,
- 16 and then I was transferred from there, and I started my
- 17 degree in psychology in Cincinnati, and then I was
- 18 transferred from there, and I went to a couple of MBA
- 19 programs at various places and finished my MBA in Dayton.
- 20 Q. So you have both law training and psychology
- 21 training, as well as the MBA?
- 22 A. I have credits towards my masters in
- 23 education, as well.
- 24 Q. Have you ever done any work for International
- 25 Paper?

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- A. No.
- Q. And I'm going to ask you about the Hamilton B
- 3 Street thing. But, other than that, have you ever done any
- 4 work for Smart Papers or Smart Capital?
- A. No.
- Q. Or Sun Capital?
- A. No
- 8 Q. When did you first have any involvement with
- 9 the Hamilton B Street facility?
- 10 A. I was contacted by -- the gentleman's name
- 11 I've forgotten now, who was familiar with me from a
- 12 acquisition project that I did in Deferiet, New York. And
- 13 he contacted me and said that Sun Capital might be
- 14 interested in working with us on an acquisition they were
- 15 making.
- 16 Q. And after that initial contact, just sort of
- 17 tell me the sequence of events.
- 18 A. They -- I spoke with people at the law firm at
- 19 Sun Capital. We then -- they then made a decision they did
- 20 not want to hire us as consultants, but wanted to retain me
- 21 and three of my employees as employees for this project and
- 22 that we would then be responsible to hire additional
- 23 personnel as temporary employees to do the work that they
- 24 needed to have done in order to staff the mill that they
- 25 were purchasing in Hamilton.

- Q. Do you remember when these contacts occurred?
- A. My recollection was that it was late 2000.
- O. Sometime in the winter?
 - A. (Affirmative head shake.)
- Q. And you said they were going to retain you.
- 6 Did they give you a title?
 - A. Yes, director of human resources.
- 8 Q. And did they send you an employment agreement
- 9 or anything of that type?
- .0 A. Yes.
- II Q. And did it have a limited duration?
- 12 A. It was for one year, although they terminated
- 13 it before the end of that year.
- 14 Q. It can be terminated within the year, under
- 15 some process?
- 16 A. Right
- 17 Q. And do you remember when you actually became
- 18 the director of human resources?
- 19 A. No, I don't. It was shortly after that. From
- 20 first contact until the retention, it probably wasn't more
- 21 than three months.

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- Q. So sometime, probably, early 2001?
- 23 A. (Affirmative head shake.)
- Q. And before the sale occurred, I take it?
 - A. Yes, definitely.
 - 12 Q. What did you then do? You were hired, you and
- 2 your -- three of your, I guess, existing employees?
- 3 A. Right.
- Q. And what did you then do to implement this?
- A. We talked with the people at Smart. We
- 6 developed a profile of characteristics that we would be
- 7 seeking data about to determine whether candidates would be
- 8 eligible for employment with Smart. We developed all of the
- 9 associated instruments necessary to measure candidates
- 10 against those characteristics, and set up a process whereby
- 11 candidates would have the opportunity to complete the
- 12 various documents, we would be able to evaluate them,
- 13 scheduled candidates for interviews and drug tests, and did
- 14 all of the work necessary to have that happen.
- Q. Did International Paper have any input into
- 16 the process you set up, the documents that you chose to use?
- 17 A. None whatsoever.
 - Q. Now, once you had created sort of the
- 19 documents and the process, what did you then do to implement
- 20 that to actually hire people?
 - A. International Paper indicated a willingness.
- 22 as part of their out-placement effort, to make those -- the
- 23 application packets available to employees and then to make
- 24 a process available whereby those packets could be collected
- 25 from employees willing to -- International employees willing

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- l to apply and then deliver those packets to us.
- Q. Did you have any other communication with the
- 3 employees at International Paper who were prospective
- 4 applicants for Smart, other than just whatever this packet
- 5 was? Was that it?
 - A. That was it.
- 7 Q. And I'm going to show you one of the
- 8 application sets in just a minute. Was there anything in
- 9 addition to the application forms themselves, such as an
- 10 introduction for Smart, or this is, you know, what we're
- Il doing, that type of thing?
- 12 A. If so, it would have been in that packet.
- Q. And were there any presentations to employees
- 14 or things of that type?
- 15 A. I didn't make any.
- Q. And you're not aware of anybody on behalf of
- 17 Smart making any?
- 18 A. I'm not aware of that.
- 19 Q. Let me show you one of the packets and see if
- 20 we can identify that.
- 21 MR. LECHNER: Off the record.
- 22 MR. YOUNGER: Let ask the court reporter to
- 23 mark this exhibit, our first document, Weissman 1.
- 24 (Defendant's Exhibit Weissman 1 marked.)
- Q. Ms. Weissman, I had the court reporter hand
- 1 you a document marked as Weissman Exhibit 1. I would like
- 2 you to tell me if you can identify that.
- 3 A. Well, this is an application that has been
- 4 created by a candidate named Raymond Harper Arthur, that's
- S the first two pages. The next page is an internal tracking
- 6 sheet that we used to ensure that every applicant file had
- 7 all of the documents that we needed to make a decision. The
- B next page is the assessment sheet of the interview that we
- 9 conducted, how we scored it. The next is a completed
- 10 reference check. One of my -- one of the individuals who
- 11 worked for me completed this based on the information given
- 12 to them by this man's supervisor. The next one is the notes
- 13 that my interviewer took of the interview that occurred.
- 14 The next one is another assessment sheet. I don't know why
- 15 there are two of those, but, anyway, that's what it is. The
- 16 pre-employment survey is a document that an applicant filled
- 17 out that we used as part of the data collection process.
- 18 The next is the authorization and release completed by this
- 19 applicant. A consent to drug screen completed by the
- 20 applicant. Investigative Consumer Report disclosure. A
- 21 response, which is not part of the documents that I created.
- 22 And a notice of Investigative Consumer Report, which we gave
- 23 out to applicants so that they had a copy, as required under
- 24 the law.
- Q. Now, the one that you said was not something

- 1 that you created in this packet, it's called "Response"; is
- 2 that right?
 - A. Yes.
 - Q. And it has a number at the bottom SPP-00016?
- A. Right.
- 6 Q. Have you ever seen that before, that document?
 - A. No
 - Q. So you don't know who created that?
- 9 A. No, I don't.
 - Q. Do you know, what was the procedure by which
- 11 employees would communicate whether or not they accepted the
- 12 offer?

13

- I don't know. At that point in the process,
- 14 Smart Paper had hired someone else as HR manager and that
- 15 person handled the offers themselves.
 - Q. Do you remember who that was?
- 17 A. I believe it was Annetta.
- 18 Q. Now, other than the document that -- called
- 19 "Response" which you mentioned, the rest of these documents
- 20 are the ones that you created and used as part of your
- 21 hiring process?
- 22 A. Yes, with the exception of the application,
- 23 which I created in cooperation with counsel. It wasn't
- 24 solely mine.
 - Q. Counsel for Smart?
 - A. For Smart.
 - Q. And, again, International Paper didn't have
- 3 anything to do with the creation of these?
- 4 A. Absolutely nothing.
- Q. Are these -- were these documents, then, that
- 6 you created as Smart's human resources director?
- 7 A. Yes.
- 8 Q. And they were done in the ordinary course of
- 9 business for Smart?
- 10 A. Yes.
- 11 Q. Would you consider those business records of
- 12 Smart Paper?
- 13 A. Yes
- 14 Q. And they were created and maintained under
- 15 your direction and control?
- 16 A. Yes.
- 17 Q. And they were relied on by you or Smart for
- 18 making decisions as to who to hire and not to hire; is that
- 19 correct?
- 20 A. They were relied on -- the data that we
- 21 provided, and then they hired an operation's manager who
- 22 made the ultimate decision.
- Q. But these were made available for that
- 24 process, these documents?
- 25 A. Yes.

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And were these documents used by you or 2 somebody in your organization in making recommendations 3 about who to hire?

Now, let's just kind of walk through the 6 process by which this was done. Other than the form that's 7 called "Response" which you've mentioned, which of these 8 documents were given in the packet to employees and which

9 ones were retained as part of your organization's process? The application was in the packet. The

11 tracking sheet was not. The interview assessment sheet was

12 not. The reference check was not. The documentation score

13 sheet was not. The pre-employment survey was in the packet. 14 as was the authorization release, the consent to drug

15 screening, and the Investigative Consumer Report disclosure

16 notice. And the -- this little, small sheet was given to

17 the employee at the time of the interview.

Q. The Pair Credit Reporting Act notice?

19 (Affirmative head shake.)

Under the procedure, then, this packet was

21 handed out at International Paper, and, then, what were the

22 employees to do with the packet once they got it?

As I understand it, they were to return it to

24 a box in the HR office, and then, that information, we put

25 into files that we used as an interviewee came in.

And how were the interviews -- where were the 2 interviews held?

The Hamiltonian Hotel. А.

0 And when were they held?

I don't know. I don't remember.

Did you have some sort of a suite of rooms or

7 something?

We had a very, very large, what I would call a 9 ballroom, with tables set up, a dozen or so tables, and the

10 interviews were conducted there. There was also a room for

11 the hair sample for the drug screen to be taken and then a

12 room in which we worked with our files and making sure that

13 we had all of the data that we needed organized to make

14 decisions.

And so, the procedure would be the employee

16 would come in -- was there a scheduled time for each

17 employee?

18 Yes, the employee would come in, and we had

19 chairs set up outside of the ballroom, and as an

20 interview -- as an interviewer finished one interview, they

21 would go to the box of the scheduled interviews, pull the

22 file, and call the next interview.

How were the interviews scheduled, did the 24 employee call and schedule it? How was that done?

I believe someone in the HR department of 25 Α.

1 I.P., as a part of their out-placement effort, made those

2 schedules based on time slots we gave them. We said, here's

3 when we will need to interview people. There were, you

4 know, lines next to each time. They filled in the name.

5 Now, I don't know what the process itself was, because it

6 was part of the out-placement effort.

Q. If there was a problem with somebody's

8 schedule or something, could they be notified and you

9 reschedule?

A. They could call the Hamiltonian and

11 reschedule, yes.

And over what period of time were these

13 interviews conducted?

A. A week.

So you had a whole week that you were at the

16 Hamiltonian?

(Affirmative head shake.)

18 ο. How far away from the mill is that?

It's not hard for an employee to come down

21 there and --

No, not at all.

So the employee would -- so you would have

24 these scheduled interviews with the employee who would come

25 in at the designated time. And as soon as you had a time

1 available, one of your people would meet with the employee?

Right.

Was there any system as to who would meet with

4 the employee, or just whoever was available?

What we did was schedule -- however many

6 interviewers we had, we scheduled that number of candidates

7 for that particular time slot, and then those files would be

8 placed at the front of the room and it didn't matter. The

9 only exception is, I did the -- I and another interviewer

10 did almost all of the management interviews.

In terms of the hourly Union work force, it

12 was, then, anybody was fair game for that?

Α. Right.

And so, when they would -- during the

15 interview, they would have already filled out the

16 application for the employment, which would include the

17 employment history?

A. Correct.

And --

The pre-employment survey.

Right.

22 And all of the authorizations.

And did the interviewer, then, go over this to

24 make sure it was complete?

Yeah, just -- that's what that tracking sheet 25

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- 1 was intended, to remind the interviewer to make sure that we
- 2 had the application, FCRA notice, and drug screen
- 3 authorization.
- Q. And so, this one for Mr. Arthur, which is Weissman Exhibit 1, would indicate that, on January 16th, he
- 6 came in with --
- 8 Q. -- with the application. Or the application
- 9 form was there and he was interviewed?

A. Right.

- 10 A. Correct.
- 11 Q. Now, was there any instruction or restriction
- 12 as to what the employee could fill out on this form? For
- 13 example, I'm looking at the second page of Weissman 1 and
- 14 it asks several questions. At the end, it says, "Any other
- 15 information you feel appropriate*, was there any restriction
- 16 on what the employee could put down?
- 17 A. No.
- 18 Q. And then, on the other sheet they filled out,
- 19 the pre-employment survey, it had these three questions.
- 20 And that's page 00012.
- 21 A. Uh-huh.
- Q. Any -- other than just the questions here, is
- 2) there any restrictions on what they could put down there?
- 24 A. No.
- 25 Q. What happened during the interview part?
- 1 There's an interview sheet, I think, here.
- A. Yes.
- Q. Could you tell me what was done there?
- A. Yes. We had developed specific past
- 5 performance related questions intended to solicit data from
- 6 the candidate about specific behavioral characteristics
- 7 that we were looking for. We asked candidates those
- 8 questions, or a sufficient number of them necessary to get
- 9 the data that we needed, and then we documented their
- 10 answers, made an assessment of how those answers qualified
- 11 the person, either as meeting the qualifications, not
- 12 meeting the qualifications, or exceeding the qualifications,
- 13 behavioral qualifications, and then we would make a
- 14 decision based upon -- the interviewer would make a decision
- 15 based upon the data that he collected or she collected as to
- 16 whether or not the candidate fit the position and was
- 17 interested in the position.
- 18 Q. Okay. Well, I was just noticing on this --
- 19 Mr. Arthur's sheet, on the second page of his, it looks
- 20 like, interview form, which is page 00010, he gets a 1 on
- 21 "overall interest in and fit for the position", could you
- 22 explain that category?
- 23 A. Well, my interviewer -- and I don't know if
- 24 you can note that she had rated him differently, I guess,
- 25 before she got some additional data and then changed her

- 1 rating to 1 because, clearly, this final question, "Hope
- 2 someone else has a job. What about the effect on his
- 3 retirement?", made her decide that, based upon the data she
- 4 had in the interview itself, that he did not meet the
- 5 characteristics that we were looking for.
- 6 Q. So, in terms of *overall interest in and fit
- 7 for the position", he was not the kind of person you were
- 8 looking for?
- 9 A. Yeah, that was her collective assessment of
- 10 the entire interview.
- 11 Q. And that is reflected on the interview
- 12 assessment form, which is page 00011, where he gets a 1?
- 13 A. Right.
- 14 Q. All right. And so, this interview assessment
 - 15 form, 00011, is sort of a compilation of the information
 - 16 that comes off of the production/maintenance documentation
 - 17 score sheet?
 - 18 A. That is correct.
 - 19 Q. And then, tell me about the -- there's a
 - 20 document which, I think, is the reference check, which is
- 21 page 00007 through 08, I think. When was this done as part
- 22 of the process?

- 23 A. The following week. This particular one was
- 24 done on the 26th. We met with the supervisor of this
- 25 candidate and asked questions, collected data, made
- 1 assessments about the individual's past performance from the
- 2 perspective of the supervisor.
- 3 O. And this reflects the supervisor's comments
- 4 with respect to Mr. Arthur?
- 5 A. Correct, and our measurement of what those ...
- 6 how those comments translated into our needs as Smart Paper.
- 7 Q. At the very end of that document, there's a,
- 8 "Do you recommend candidate", and that says "yes".
- P DO And tecommend countrance i and man ania lan
 - A. Correct.
- 10 Q. And that would be the comment of the
- 11 supervisor; is that right?
- 12 A. Yes, that is the comment of the supervisor.
- 13 If our consultant or employee disagreed with the
- 14 supervisor's assessment, it was his or her responsibility to
- 15 make their own assessment, and that was what was
- 16 determinative.
- 17 O. Right. It looks like a "G" here in this circle
- 18 A. Green.
- 19 Q. What does green mean?
- 20 A. Green means this candidate exceeded
- 21 expectations -- was a candidate that we were going to
- 22 recommend.
- Q. And were there other color codes, as well?
 - A. Yes, yellow meant, they met the expectations,
- 25 but we don't know for sure if -- essentially, what it means

- 2 dancing on the table. So if we need a person, this is a
- 3 person that --
 - Potentially dips down into yellow.
- 5 A. And then red means the person didn't meet 6 expectations.
- 7 MR. DOGGETT: I'm sorry, I've lost where the
- 8 color codes are.
- 9 MR. YOUNGER: She's just describing them. On
- 10 this document there's a "G" in a circle.
- 11 MR. DOGGETT: What page is that?
- 12 MR. YOUNGER: Page 00008.
- 13 MR. DOGGETT: Okay.
- 14 Q. Now, the handwritten notes on this, are these
- 15 notes of your person, the interviewer?
- 16 A. Yes.
- 17 MR. DOGGETT: The "G" at the bottom is green?
- 18 A. Yes.
- 19 MR. DOGGETT: Okay.
- Q. And, again, these are notes made by your
- 21 interviewer --
- 22 A. Correct.
- Q. -- based on talking to the supervisor?
- 24 A. Correct.
- 25 Q. And then, you mentioned earlier the hair
- 1 sample drug test process. What was that process?
- A. We -- every candidate, in order to be eligible
- 3 for hire at Smart Paper, had to have a negative result of a
- 4 drug screen. And so, we used the hair sample method of drug
- 5 screening. And we -- those individuals were arranged for by
- 6 Annetta. We got the results; we managed the process; but we
- 7 did not hire the people who actually physically took the
- 8 hair sample.
- 9 Q. Okay. So -- but they were right there in the
- 10 Hamiltonian also?
- 11 A. Right, in a room where they cut their hair.
- 12 Q. Okay. Do you remember about how many people
- 13 did not pass the drug screen?
- 14 A. No.
- Q. I think it was 50 some. Does that --
- 16 A. No, no, no, it wasn't anywhere close to that.
- 17 I believe, among the hourly work force, it was something
- 18 under 10 percent, and I don't remember how big the hourly
- 19 work force was.
- 20 Q. And then, there was a consumer report
- 21 disclosure notice form. Was there any additional consumer
- 22 report done on these people?
- 23 A. No
 - Q. Just the interviews of the supervisors?
- 25 A. (Affirmative head shake.)

- Q. All right. So, after gathering this
- 2 information, which would be the drug test and the other
- 3 data, what would the interviewer part of your human
- 4 resources group do?
- 5 A. The interviewer's responsibility was for the
- 6 interview alone. Not always, but at a different time,
- 7 someone else did the reference check. In some cases, the
- 8 interviewer was the reference checker, but that was
- 9 happenstance. It wasn't scheduled that way. All of that
- 10 information was put into a file, which I, then, reviewed and
- 11 made a decision. And then, a panel of two other employees
- 12 and I from my firm reviewed every single file to finalize
- 13 our recommendation to Smart.
- 14 Q. Did any employee of International Paper have
- 15 any input in that process?
- 16 A. Absolutely not.
- 17 Q. Now, look at the -- look back for just a
- 18 second at the document that has the number at the bottom
- 19 00006, which is the interview assessment document.
- 20 A. Yes.
- Q. This has a note. I don't know whether you can
- 22 interpret it or not. It says, "Candidate is giving up job,
- 23 looking forward to retirement." Do you have any
- 24 understanding of what that means?
- A. Yes, this candidate did not want the job that

1 Smart was offering because he wanted to retire.

- Q. And then, if you'll look at the applicant
- 3 tracking sheet, which ends in 05, who filled in the other
- 4 information here, which would be the reference check and the
- 5 recommendation; who filled that in?
- 6 A. Amy Sand is the interviewer who did the
- 7 reference check and made the recommendation. She was not
- 8 one of the three people that made the final determination,
- 9 but, obviously, we didn't change her recommendation.
- Q. Right, because she recommended green?
- 11 A. Right, and we didn't change that.
- Q. Even though Mr. Arthur said he really didn't
- 13 want a job?
- 14 A. The individual's desire to have a job or not
- 15 have a job was one factor among many that we considered in
- 16 making our final decisions.

21 with International Paper.

- 17 Q. Did you ever have any understanding or
- 18 agreement with anybody at International Paper that, if
- 19 somebody didn't want a job, they wouldn't get an offer?
- 20 A. Absolutely not. I never had any conversation
- 22 Q. Nothing from Annetta Johnson?
- 23 A. No.
 - Q. And nobody at Smart Paper has told you that,
- 25 if somebody came in and didn't want a job offer, not to give

27

1 them an offer?

No. I was -- there wasn't a Smart Paper at Α.

3 that time.

- α. You were Smart Pager?
- (Affirmative head shake.)
- Once you had made your -- you had gone through
- 7 the process, you've collected the documents, and you say you
- 8 sat down -- you and some other people sat down and -- were
- 9 you involved in each decision on these people?
- Absolutely, every decision.
- 11 So you, personally, made recommendations to ο.
- 12 Smart or to somebody for each applicant?
- Yes, I reviewed every decision made by any
- 14 individual, and then I ran those decisions by this group of
- 15 three people to ensure consistency across all applicants, so
- 16 that the individual interviewer -- of course, they collected
- 17 the data and made the recommendation, but we wanted to make
- 18 sure that, whatever the characteristics were, whatever we
- 19 were marking, it was consistent across all applicants.
- 20 International Paper had no involvement in that
- 21 process, did they?
- Now, when you finished that process, where you
- 24 decided green, yellow, red, did you then submit that to
- 25 someone?
 - Yes. Dan Maheu.
- O. And what position did Mr. Maheu have at the
- 3 time that you submitted that to him?
- He had been hired by Smart as the operations
- 5 manager or general manager, I'm not sure which. But he was
- 6 the gentleman in charge of the mill hired by Smart.
- And in what form did you communicate to him Ο.
- 8 the recommendation about green, yellow, and red?
- A. We had a chart that we gave him, plus he came
- 10 to our offices and we explained each candidate to him
- 11 because he had some knowledge of some of these candidates.
- 12 And I imagine the ones that he specifically asked us about,
- 13 he may have had some questions about why we recommended them
- 14 that may have been different than how he thought it might
- 15 have turned out.
- So you had a discussion with him, and then he
- 17 -- did he make the final decision?
- 18 Α. Yes.
- 19 With input and discussion with you and your
- 20 group?
- 21 Yes, Α.
- 22 Did he disagree with you on some?
- 23 I wouldn't characterize it as disagree. He
- 24 had some questions about a number of them.
- 25 And then, at the end, he made the decision?

- О. To your knowledge, did International Paper
- 3 have any involvement with that process?
 - Α. No.
- ο. Now then, after you had that session with
- 6 Mr. Maheu and he was making the final decision, what
- 7 happened next in the process?
 - A. He asked me to have the offer letters and
- 9 rejection letters prepared by my administrative staff and
- 10 delivered to Smart after the close of the sale in the wee
- 11 hours of the night.
- And do you remember the date on that? I think
- 11 the sale closed on the 9th of February or something like
- 14 that.
- Yeah, it was at 11:00 that evening, and at
- 16 various shift ending times throughout the subsequent 24
- 17 hours.
- So 11:00 p.m. on the evening of the sale's
- 19 closing?
- 20 A. Yes.
- And then, what was the process by which these
- 22 offer letters were actually put in the hands of employees?
- We delivered them -- the boxes of letters, as
- 24 the employees were scheduled to the Hamiltonian, and then we
- 25 left. But my understanding is, they were delivered to the
- 1 employees and contained either an offer letter or scmething
- And after you left, did you have any other
- 4 input into the hiring process?
- Did that end your role as human resources
 - 7 director?
 - Α. Yes.
- And did someone pick that role up from you, to
- 10 your knowledge?
- It's my understanding that it was Annetta.
- And was she a Smart Paper employee at that
- 13 point?
- Yes. Α.
- 0 That's Annetta Johnson?
- And until that point when Annetta Johnson took ο.
- 18 over as human resources director and you stopped being human
- 19 resources director, other than that, had Annetta Johnson had
- 20 any role in the process, other than to hand out the
- 21 application packet?
 - A. And collect them.
- Q. And collect them? 23
 - She did respond to specific information
- 25 requests that we made for data about a individual's

- 1 disciplinary history and attendance history.
- Q. Would that be reflected on these documents or its if you had some questions?
- A. Just if we had questions.
- Q. In providing that information, did she make
- 6 any recommendation about the hiring or not hiring?
 - A. No. No.
- 8 Q. At some point during this process, did you
- 9 have occasion to talk with Mr. Tim Bray, who was a Union
- 10 official?
- 11 A. Yes.
- 12 Q. Do you remember what Mr. Bray's position was?
- 13 A. I mean, he was being interviewed for a
- 14 position with Smart Papers. And I believe I was the
- 15 interviewer in that case.
- 16 Q. And I believe he was given an offer and was
- 17 hired; is that correct?
- 18 A. Yes.
- 19 Q. That's your recollection?
- 20 A. Well, my recollection is that we recommended
- 21 that he be given an offer.
- Q. And after that, you were gone?
- 23 A. Yeah. And did prepare an offer letter.
- Q. Do you recall getting any sort of a cell phone
- 25 call from Mr. Bray at some point?
 - A. Yes.
 - Q. Do you remember when that happened?
 - 3 A. It was after the interviews were completed and
- 4 while we were in the process of getting reference check data
- 5 from the supervisors, so it was sometime in the week
- 6 following the -- I believe it was the 19th was the first day
- 7 of interviews, so it was sometime the week of the 26th. I
- 8 may have my dates wrong, but wherever those dates occur, it
- 9 was that week.
- 10 Q. After the interviews were completed?
- 11 A. Yes.
- 12 Q. What do you remember about that telephone
- 13 call; what was said?
- 14 A. The only thing I recall is that he was asking
- 15 about, if people didn't want to go to work for Smart Paper,
- 16 would I be interested in knowing that. And my response was
- 17 that, you know, normally that would come out in the
- 18 interview, but if people wanted to make absolutely certain
- 19 we had that information, they should tell us.
- 20 Q. And that's information such as Mr. Arthur put
- 21 on this Weissman 1?
- 22 A. Uh-huh.
- 23 Q. Now, on Weissman 1, although Mr. Arthur
- 24 communicated his desire not to have a job, he ended up
- 25 getting an offer letter anyway; is that correct?

- A. He ended up being recommended.
- Q. Right, recommended. Was there any agreement
- 3 or understanding on your part that, if somebody did not want
- 4 a job offer, they wouldn't get one?
 - A. Absolutely not.
- 6 Q. Now, Mr. Arthur, obviously, communicated that
- 7 he didn't want a job offer. Were there other employees, to
- 8 your knowledge, who communicated that?
- A. Sure.
 - Q. And would you communicate that on the
- 11 application form, if you wanted to, where it says "any other
- 12 information, feel appropriate"?
 - A. Sure.
- 14 Q. Could you communicate that during the
- 15 interview?
- 6 A. Absolutely. We had a question at the end
- 17 that said, is there anything else that we haven't asked you
- 18 but you think it's important for us to know as we are making
- 19 a decision about your employment with Smart? It was the
- 20 final question of every interview. Many people, in response
- 21 to that, said, I don't want to work for you guys.
- Q. And could you -- I guess they could put it on
- 23 the pre-employment survey, as well?
- 24 A. Certainly.
- Q. Let me see the application
- 1 (Off-the-record discussion.)
- Q. I'm going to, it may take a few minutes, but I
- 3 would just like to introduce some applications that I think
- 4 may bear on the questions I just asked you about ways that
- 5 individuals, if they wanted to communicate a lack of
- 6 interest in an offer, could do so. And I may ask you
- 7 questions about them and see if that is what you had in
- 8 mind. The first document is a document dealing with Herbert
- 9 Marcum and a set of materials.
- 10 MR. YOUNGER: I would ask that that be marked.
- 12 Q. Now, if you look through this document, at
- 13 page 00874, on the Applicant Tracking Sheet, there's a
- 14 statement, "Called, said he is not interested in a job
- 15 offer"?
- 16 A. Yes.
- 17 Q. And then, it looks like there's also a
- 18 reference under reference check just above that says, "Does
- 19 not want a job". Do you know who made those notations?
- 20 A. Well, let's see.
- 21 MR. DOGGETT: Who did she say?
- 22 MR. YOUNGER: She hasn't answered. She's
- 23 looking at it.
- 24 A. Yeah, that was one of our interviewers.
- 25 Roberta Griffin made that note, and it looks like her

- And then, on the document that ends with the
- 4 digits 883, which is part of an interview form, the second page, it says, "Do you recommend candidate?" And it says,
- 6 "Doesn't want a job"; do you see that?
- "Doesn't want a job", yes.
- And then it says GR, so that would be green?
- A. Green, above average.
- So there was a supervisor, I guess,
- ll communicating that this individual, to his knowledge, did
- 12 not want a job?
- A. Right. 13
- But yet the interviewer, at that point, rated
- 15 the person green anyway?
- Correct. Rated the reference green. 16
- 17 So it was a good reference, although
- 18 communicating the employee does not want a job?
- A. Right. 19
- Now, looking back at the applicant tracking
- 21 sheet, the employee is marked red, do you see that, under
- 22 "Recommendation"? And that's the mark of the person who's
- 23 filling out this sheet?
- Α. Correct.
- Was there any understanding or agreement that 25
- 1 Mr. Marcum, because he said he didn't want a job,
- 2 wouldn't get an offer?
- Α.
- So red is simply the recommendation of this
- 5 person filling out the sheet?
- A. Correct.
- So that's not binding on you and your team
- 8 that reviewed the --
- 10 Q. And on Mr. Arthur, he said he didn't want a
- 11 job and he was green, and this gentleman says he didn't want
- 12 a job and he was red, or at least by the person that filled
- 13 this out?
- Right. Α.
- Ο. Was either one of those binding on you and
- 16 your team in any way?
- Obviously, these were people who worked for us
- 18 who collected data and made a determination. Ultimately,
- 19 the decision was made by myself and these two other
- 20 consultants helping me for consistency purposes.
- Right. But the fact that Mr. Marcum didn't
- 22 want a job, as you said earlier, was just a factor as part
- 23 of your --
- Α. One of many. 24
- Q. I'll give you one for Mr. Pelsor, which is

- 1 00795 is the first page, and ask that that be marked
- (Defendant's Exhibit Weissman 3 marked.)
- O. Now, Mr. Pelsor's document page 00799, which

19

- 5 was the Applicant Tracking Sheet, he's rated, it looks like,
- 6 yellow -- it looks like both yellow and red?
- He was rated green on the interview, yellow on
- 8 the reference check. The candidate -- I mean, the
- 9 interviewer -- or the reviewer of the data rated him yellow.
- 10 This is my writing that made him a red. And one of the
- 11 factors was attendance, reference check, and the other was
- 12 -- and DNWO means "does not want offer".
- Now, there's a little note, if you look at
- 14 the interview form at page 00806, "Overall Interest",
- 15 there's something that says "Candidate on phone 2/5/01 said
- 16 I do not want" something?
- 17 "Job offer." "I do not want job offer." That'
- 18 my handwriting.
- Q. Do you know how you came to get that
- 20 information?
- A. He either called me at the Hamiltonian or on
- 22 my cell phone.
- O. Now, was the Hamiltonian phone number
- 24 available to people if they wanted to call there?
 - A. In the Yellow Pages.
 - How about your cell phone, do you know, was
- 2 that --

- ole got my cell phone
- 4 number. I cete dive it to them.

 5 Q. And did you give your cell phone number to
- 6 anybody at International Paper and say, if you want people
- 7 to call me, call this number, or anything like that?
- So it's not a number that you gave to somebody
- 10 at International Paper for the purpose of giving to
- 11 employees to call you on your cell phone?
- A. Absolutely not. Why -- no. I have to pay
- 1) when somebody calls me on my cell phone. I certainly had no
- 14 intention of people calling me on my cell phone, but several
- 15 people did.
- Q. But you don't know how they got your number?
- A. I have no clue.
 - You then rated Mr. Pelsor a red. Was that
- 19 pursuant to any agreement that you had with somebody that
- 20 you would not give an offer?
 - A.
- That was just your analysis of Mr. Pelsor?
- The whole thing.
- O. Let's do Mr. Ronald D. Smith. And his Bates
- 25 number starts 00825.

Cased in 1- av and Other the Sea Document 59-5 Filed Oth 15/2004 of Rage 11 and 25 king sheet

- You've been handed what's marked as Weissman
- 1 Number 4.
- MR. DOGGETT: I apologize for interrupting.
- 5 My copy on Pelsor SPP-00, I guess it's 806, the numbers -
 - yeah, down at the bottom, the printing is not -- didn't come through on my copy. "I do not want" something.
 - A. "I do not want job offer."
 - MR. DOGGETT: Job offer?
- MR. YOUNGER: Yeah, our copy is the same as 10
- il yours.
- MR. DOGGETT: But the missing words are, "I do
- 13 not want job offer"?
- MR. YOUNGER: Right.
- 15 MR. LECHNER: This is a document that was
- 16 produced pursuant to a subpoena. We can go back and find
- 17 the original and substitute it.
- 18 MR. DOGGETT: That's okay. If she remembers
- 19 that the missing words were "job offer", that's fine.
- 21 page where it says "Employment Interests", this gentleman

Q. If you look at Weissman Number 4, on the first

- 22 says -- Mr. Ronald Smith says, "By getting a buy-out
- 23 package", that's how he can contribute to the company's
- 24 success. And when it says "What are you looking for in a
- 25 position?" It says, "For the door that leads to the parking
- 1 lot*, exclamation point. Do you have any interpretation of
- 2 what that means?
- MR. DOGGETT: I'm sorry, where were you
- 4 reading from?
- MR. YOUNGER: Page 00825.
- $\boldsymbol{A}_{\pm}=\boldsymbol{M}\boldsymbol{y}$ interpretation was that the comments by
- 1 7 this gentleman were completely consistent with every other
 - 9 piece of data that we collected on him.
 - MR. DOGGETT: Who are we on now?
 - MR. YOUNGER: Ronald D. Smith, Weissman
- 11 Exhibit Number 4. Bates 00825.
- Q. I guess you interpret Employment Interests to
- 13 be that he was not interested in working for Smart, would
- 14 that be correct?
- A. Yes.
- Q. And then, the second page of that document,
- 17 page two, where it says "Any other information you feel
- 18 appropriate", it says, quote, "I don't want to work for
- 19 Smart Papers, but, you require this app. to receive my
- 20 buy-out*, exclamation point. Is my reading of that correct?
- A. Yes.
- Did that communicate anything to you?
- A. I didn't know what -- I mean, clearly the guy
- 24 didn't want to work there. Clearly we didn't want him to
- 25 work there, so what he meant by that was really immaterial.

- 2 Mr. Smith gets Rs or red, I take it?
- Yes. All candidates should be so easy to 4 decide upon.
- Q. And did this have anything to do with any
- 6 agreement with International Paper that Mr. Smith wouldn't 7 det an offer?
- A. Absolutely not.
- Q. Based totally on his own personal situation, I
- 10 take it?
- Q. I also note that, on page 00830, he gets a 1
- 13 for Overall Interest.
- A. Yeah.
- Q. It looks like somebody crossed out a 3 and put
- 16 a 1. Do you know --
- A. Yeah, it was this interviewer, NB -- I don't
- 18 know what that stand for. "Wants a buy-out." The
- 19 interviewer obviously said that on Overall Interest in the
- 20 Position, because of what she heard from the candidate about
- 21 that matter, she scored him a 1, even though his
- 22 characteristics in the interview were "met expectations".
 - O. Look at Mr. Michael Mueller.
- (Defendant's Weissman Exhibit 5 marked.
- 25 Weissman 5, which starts with Bates number
- 1 00810. And Mr. Mueller, at page 00814, is rated red and
- 2 there are initials MRW?
- Right, that's mine.
- O. Your initials. And it says, "Does not want
- 5 offer. Poor* --
- A. -- "performance. Adversarial problem solving
- 7 approach".
- O. And you rated him a 1 on the interview
- 9 assessment sheet, it looks like, under overall interest?.
- Α. Right.
- What did you base your conclusions on in this Q.
- 12 document?
- 13 A. Well, the interview --
- 14 Q. Yeah, look at page 00821 maybe.
- The interview itself went reasonably well, and
- 16 the interviewer, based upon his declaration of not wanting
- 17 an offer, scored him a 1. His pre-employment survey
- 18 revealed an individual who was a not-my-fault kind of guy.
- 19 which is one of the characteristics we wanted to avoid in 20 our new work force. His adversarial approach of, here's
- 21 what I want, more money and benefits, all of the managers 22 terminated and all human resources people terminated, again.
- 23 revealed a candidate who, you know, it's everybody else's
- 24 fault. I'm a good guy, everybody else is a bad guy. Or
- 25 people who don't do what I do are bad guys. And that was
 - Pages 41 to 44

PACE Local Union 5-1067, et al. vs International Paper

Case 1:01-cv-00301-HJW-JS Document 59-5 I consistent with what his supervisor said as well, "Low

2 production. Always against company. Sees the company and

- 3 management as the enemy. Always puts the company down.
- 4 Safety issues.* Everything was consistent throughout his process, and so we didn't recommend him.
 - Q. And, I tell you, it looks like, on page 00821,
- 7 he specifically asked that you note he didn't want a job
- a offer.
- Yes, he did.
- And that was during the interview itself?
- All right. Let me ask you to mark the packet 12 Λ.
- 13 for Donald Richards.
- (Defendant's Weissman Exhibit 6 marked.) 14
- All right. You've been handed Weissman Number 15
- 16 6, which starts with Bates Number 00840, which is -- this is
- 17 the package for Donald Richards; is that correct?
- Uh-huh. 18
- Q. Now, Mr. Richards' Applicant Tracking Sheet, 19
- 20 00844, shows that he's rated red in the interview and red on
- 21 recommendation. And it says, "Candidate does not want
- 22 position"; do you see that?
- 23 A. Right.
 - And he's also rated a 1 for "Overall Interest Ο.
- 25 and Pit for the Position"?
 - A. Right.
 - And I notice on the page 00851, the interview
 - 3 sheet, he's rated a 1. It says, "Retiring in 13 months.
- 4 Not interested in position." Is that something that came
- 5 out in the interview?
- Α. Yes.
- So he was not recommended for an offer; is o.
- 3 that right?
- That is correct. 9 Α.
- All right. Again, International Paper didn't Q.
- 11 have anything to do with that?
- 12 Α. No.
- And let's talk about Mr. Merrill, is it ٥.
- 14 S-O-V-R-E-L-L?
- MR. DOGGETT: -- R-R-E-L-L. 15
- Sorrell. 16 A.
- S-O-R-R-E-L-L. 17
- I remember. 18 Α.
- You remember these names pretty well. 19
 - MR. YOUNGER: Mark that.
- (Defendant's Weissman Exhibit 7 marked.) 21
- MR. LECHNER: I think we don't have that one. 22
 - MR. YOUNGER: You don't have it?
 - MR. MIRAGLIA: I'm sorry.
- MR. YOUNGER: Have you got it? 25

- 01/15/2004 Page 12 of 25
 This starts with 00855 and it's been marked as Filed 01/15/2004 ٥.
- 2 Weissman Number 7. Do you recognize that packet for
- 3 Mr. Sorrell?
 - A. Yeah.
 - I notice on the Applicant Tracking Sheet. ο.
- 6 00859, it looks like your initials?
 - Α.
- And then there's a notation, "Candidate called
- 9 the selection center and indicated that he did not want an
- 10 offer. " Can you explain that notation?
- I can't say with absolute certainty, but I
- 12 believe he called the Hamiltonian and said he didn't want an 13 offer.
- So that would be -- because it says "selection
- 15 center*, that selection center was what was going on at the
- 16 Hamiltonian?

17

46

- As opposed to calling your cell phone or some ο. 18
- 19 other number, it was the general --

Yeah.

20 Α. Right.

A.

- And, again, was there any understanding or 21
- 22 agreement with International Paper that Mr. Sorrell wouldn't
- 23 get a job offer if he wanted one?
- A. No. I think there seems to be some confusion.
- 25 I didn't have anything to do with I.P. I was only Smart.
 - Well, the confusion is understandable, but we Λ.
- 2 have to make this clear. The confusion is in the case
- l itself.
- λ. Okav.
- We're also confused. Let's talk about
- 6 Mr. William Haynes, H-A-Y-N-E-S.
- (Defendant's Weissman Exhibit 8 marked.
- You've been handed what's been marked as
- 9 Weissman Number 8, which begins with the Bates numbers
- 10 00765. It's the packet for William Haynes; is that correct?
- Uh-huh. Α.
- Mr. Haynes, on the Applicant Tracking Sheet,
- 13 has a notation -- has indicated that he doesn't want a job
- 14 offer. That's Bates number 00769. Is that correct?
- 15 Α.
- Q. And if you look on the interview form at Bates
- 17 00776, at the Overall Interest and Fit for the Position, is
- 18 that where he communicated his lack of interest?
- Α. Yes.
 - It's when he says, "The candidate is going
- 21 through the process in order to qualify for severance." And
- 22 then, quote, "I'd rather have severance", end quote, and
- 23 those are the notes of the interviewer?*
- 24 A. Right.
- And then there's a notation on the interview 25 Q.

20

23

2 -Α. Right. ο. · · where it says, *Do you recommend this 4 candidate?" And it says, "Has told Tom he doesn't want a ob." Do you see that?

Α. Right.

That's the ··

Α. Right.

-- interview of the supervisor? ۵.

A . Right. 10

And, again, the decision to rate him a red was 11

12 made by Smart and not International Paper?

Right. Correct. 13

And I'm going to hand you one for Boyd J.

This will be Weissman Number 9.

(Defendant's Weissman Exhibit 9 marked.) 16

You've been handed Weissman Number 9, which

18 starts with Bates number 00780. Can you identify this

19 package?

Α. Yes.

> ٥. This is for Mr. Boyd Cheek?

Right. 22

I notice on the first page where it says, "How

24 can you contribute to our company's success?" He says, "Not

25 a thing."

Yeah, I noticed that, too.

You noticed it initially, huh? Okay. And

3 I also note on the performance -- excuse me -- on the

4 interview sheet at Bates 00791, under Interest and Fit for

5 the Position --

A. Right.

It says. "Not interested in the position." ٥.

8 Again, this reflects his statement to the interviewer; is

9 that correct?

Α. Correct.

And then, on the interview with the supervisor

12 reference check, it says, "Do you recommend this candidate?"

13 It says, "Would not offer him position"?

Right. Α.

And what was Smart Papers' decision with α. 15

16 respect to Mr. Cheek?

We decided that we would give him his wish. 17 Α.

18 And not give him an offer?

Not give him an offer. 19 Α.

And that was, again, Smart's decision? ο. 20

Yes. Α. 21

International Paper didn't have anything --22 Ò.

No. It was really Smart's decision based upon

24 Mr. Cheek's data, nothing else.

I'm going to show you one for Donald Q.

2 (Defendant's Weissman Exhibit 10 marked.)

4 It starts with 01393 for Donald Whitaker. Can you identify

You've been handed Exhibit Weissman Number 10.

5 this packet?

Α. Yes.

Now, if you'll look at the interview sheet ٥.

8 with the supervisor, the reference sheet at page 31402 where

9 it says, "Do you recommend this candidate?" It says, "Has

10 made comments that he doesn't want job offer"?

Job offer.

And it looks like he got a Y or a yellow

13 rating: is that right?

14 Α. Yes.

15 Q. And then, on the assessment -- excuse me --

16 the Applicant Tracking Sheet --

Yes. 17 Α.

He gets a yellow rating? 18 ٥.

Yes

And then, there's a notation *Offered 20

21 position". So he would be a vellow that was a caution.

22 but --

25

Other position. Α.

What does that mean? 24 α.

That meant that we would not recommend him for

I the position that he was in, but that we would recommend him

So, even though it was reported he didn't want

4 a job, he still made it to yellow for another position?

Right. Α.

2 for another position.

And then, there's a document in the response

7 here, again, I notice -- that's a document that occurred

B after you --

Α. Right.

-- had left, but I notice there was an

11 acceptance of the offer --

Right. Α.

-- document? 01407.

MR. LECHNER: Off the record. 14

(An off-the-record discussion.) 15

MR. YOUNGER: Let's go back on. We don't have

17 much more.

Yeah, you had talked earlier about some of Q. 18

19 your people, you had a team of people who are already with

20 your consulting firm, and then did you add some more people.

21 temporaries or something?

No, we have individuals who work for our

23 consulting firm on a part-time, regular basis. So they come

24 in and out as we have projects like this.

Q. Did any of the people who worked for you in

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1 this process work for International Paper?

- 2 -Not in the last 10 years. We just go back 10
-) years when we're checking.
- O. So you have no knowledge if any of them worked
- before, but you know they didn't work in 10 years?
 - Yes. Α.
- To your knowledge, did any of them work for Э.
- a International Paper after this?
- A. No.
- Now, let me see the documents. I'm going to ο.
- ll offer in as a group a series of packets. I've already
- 12 mentioned Mr. Arthur, who's already in evidence, and then
- 13 I'm going to offer the packets of John M. Barger, Sr.; Dale
- 14 F. Brashear, B-R-A-S-H-E-A-R; Susan D. Chupka, C-H-U-P-K-A;
- 15 George C. Embry, E-M-B-R-Y; Ployd Allen Geeding,
- 16 G-E-E-D-I-N-G; Alfred D. Holland; Harold G. Jamison,
- 17 J-A-M-I-S-O-N: Charles E. Lehman, L-E-H-M-A-N, Jr.: Roland
- 18 G. Sharp, S-H-A-R-P; Rodney H. Taylor, T-A-Y-L-O-R; and
- 19 Lawrence W. Wahl. W-A-H-L.
- MR. DOGGETT: Off the record a moment. 20
- (Off-the-record discussion.) 21
- Q. I'm going to offer this packet as Exhibit 11, 22
- , 2) and we will designate the individual packets within this
- 24 group as A. B. C. et cetera, under Exhibit 11, and just ask
- 25 the witness if she can identify these all as documents that
- were generated by your -- by Smart Papers, with you as human resources director, in the ordinary course of business as
- 3 part of the hiring process, that these records were
- 4 maintained under your supervision and control, and that
- 5 these were relied upon by your group in making the selection
- 6 or the offer decisions or recommendations for Smart?
- MR. LECHNER: Off the record.
- (Off-the-record discussion.)
- A. In each case, with the exception of the
- 10 acceptance or declination of offer, all of the documents in
- 11 here were gathered by us in the process of making a decision
- 12 about who we would be hiring and not hiring or recommending
- 13 and not recommending.
- Q. And your employees, as part of your process,
- 15 were expected to rely on the information contained in these
- 16 documents and in making your offer recommendations to Smart;
- 17 is that correct?
- 18 A. That is correct.
- Q. And your interviewers were expected to
- 20 accurately note down the comments in the interviews -- or
- 21 information gathered in the process; is that correct?
- Yes, for the specific purpose so that they
- 2) could justify to me why they rated a person one way or
- 24 another.
- (Defendant's Weissman Exhibits 11-A through 25

- 1 11-K marked.)
- I'm going to read these into the record to 3 make sure we're all on the same page. Exhibit 11-A is John
- 4 Barger, 11-8 is Dale Brashear, 11-C is Susan Chupka, 11-D is
- 5 George Embry, 11-E is Floyd Geeding, 11-F is Alfred Holland,
- 6 11-G is Harold Jamison, 11-H is Charles Lehman, 11-I is
- 7 Roland Sharp, 11-J is Rodney Taylor --
- MR. LECHNER: Hold on a second.
- And 11-K is Lawrence Wahl, W-A-H-L. And I'm
- 10 going to propose that we -- well, we'll mark these as 12. I
- 11 guess. I've got a another series of applications and it's
- 12 going to be Exhibit 12, and I'll use the alphabetical
- 13 sequence for the names. And they are the packets for Govan
- 14 Begley, B-E-G-L-E-Y; Gary Glancy, G-L-A-N-C-Y; Jeffrey G.
- 15 Johnson, J-O-H-N-S-O-N; Douglas Howard --
- MR. DOGGETT: Okay. Wait a minute now. I'm 16
- 17 sorry, you've got Glancy and then Johnson and then Howard?
- MR. YOUNGER: Yep. 18
- Q. And then Brian McQueen; and then, Richard 19
- 20 Riley; and Michael Yauger, Y-A-U-G-E-R; and then Douglas
- 21 Young, Y-O-U-N-G. And I'll ask Ms. Weissman the same
- 22 questions. Are these documents that were prepared by the
- 23 human resources department of Smart under your direction and
- 24 control and were they made and kept in the ordinary course
- 25 of business and were they were relied upon by the Smart
- 1 human resources department in making its recommendations
- 2 with respect to the offer of positions with Smart? And take
- 3 it down to -- except for the -- now, I understand that you
- 4 cannot identify the response document as one that was
- 5 created while you were still there.
- MR. MIRAGLIA: Can we go off the record for a
- 7 minute?
- (Off-the-record discussion
- Yes, those are all the documents that we used
- 10 in the application selection process for Smart Papers,
- 11 prepared by us and used by us in the decision making.
- Q. If you would go ahead and mark those. 12
- (Defendant's Weissman Exhibits 12-A through 13
- 14 12-H marked.)
- Q. I'm going to go through these again and make 15
- 16 sure we're all on the same page. The documents that have
- 17 been introduced as Weissman 12 are Weissman 12-A, which is
- 18 for Govan Begley, 12-B is Gary Glancy, 12-C is Jeffrey
- 19 Johnson, 12-D is Douglas Howard, 12-E is Brian McQueen,
- 20 12-F is Richard Riley, 12-G is Michael Yauger, 12-H is
- 21 Douglas Young.
- MR. YOUNGER: I think, maybe, to go quicker,
- 23 let's go ahead and get you to mark them first.
- (Defendant's Weissman Exhibits 13-A through 24
- 25 13-E marked.)

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- A. Just so that you know, these are in a very
- 2 strange order, this stack. The second page of the
-] application is the last page of the --
- 4. MR. MIRAGLIA: They were folded over and
- that's why. So sometimes they're copied one way and sometimes another.
 - A. Okay.
- a Q. Take a look and then I'll ask you a question.
- 9 All right. Ms. Weissman, I ask you to look at and identify
- 10 the following exhibits: Weissman 13-A, which is the
- 11 application packet for Luther Barrett, B-A-R-R-E-T-T;
- 12 13-B. Thomas Dale Bennett, B-E-N-N-E-T-T; 13-C, Charles
- 13 Campbell, C-A-M-P-B-E-L-L; 13-D, Linda Marsee, M-A-R-S-E-E;
- 14 13-E, Jimmy L. Taylor. And, again, are these packets of
- 15 documents that were generated by Smart Papers' human
- 16 resources department in the ordinary course of business and
- 17 maintained and created under your control and used and
- 18 relied on for the purpose of making recommendations for
- 19 hiring by Smart Papers at the Hamilton mill?
- 20 A. Yes.
- Q. Again, except for the response sheet. One
- 22 last set of these. And have these marked.
- 23 (Defendant's Weissman Exhibits 14-A through
- 24 14 · K marked.)
- 25 Q. Ms. Weissman, I have handed you a stack of
- packets identified as Weissman 14. Weissman 14-A is the packet for Gary Buchanan; 14-B for Jerry Flick; 14-C, Sonja
- 3 Greene; 14-D James Johns; 14-E Donald F. Johnson; 14-F.
- 4 Maurice Kollstedt, K-O-L-L-S-T-E-D-T; 14-G, Jessiet (sic)
- 5 Lane, L-A-N-E; 14-H, Garrett Richard; 14-I, William Rumpler;
- 6 14-J, Carl Webb; 14-K, Eugene Weisbrod, W-E-I-S-B-R-O-D.
- 7 Ms. Weissman, are these all documents that were created by
- 8 the human resources department of Smart Papers under your
- 9 jurisdiction and control, and were they created and
- 10 maintained in the ordinary of course of business by Smart
- 11 Papers, and were they relied upon by you and your group in
- 12 making recommendations to Smart as to whom to hire for Smart
- 13 Papers, Hamilton B Street?
- 14 A. Who to recommend, yes.
- Q. And, again, the one document in here that
- 16 would not be one that you developed was the response
- 17 document, correct?
- 18 A. Correct.
- 19 MR. YOUNGER: All right. Now, all of these
- 20 documents, just for the record, were produced in response to
- 21 the subpoena that was issued by International Paper to Ms.
- 22 Weissman and Smart, and they are subject to a protective
- 23 order for confidentiality. So those of you in this section
- 24 should understand that, that there are confidential
- 25 information statements in here, and everybody is subject to

- 1 that protective order.
- 2 MR. LECHNER: I would just like to say that
- 3 counsel for PACE so indicated that these documents were
- 4 subject to a protective order in a letter that was sent to
- 5 me within the last few days. And International Paper also
- 6 indicated that these documents are subject to a protective
- 7 order in a letter received in the last few days.
- 8 MR. YOUNGER: Right.
- Q. Let me ask a couple of other questions and
- 10 then I'll take a break for just a minute. Now, just to be
- 11 clear about the process. After you had met with Mr. Maheu
- 12 and you made recommendations, you then sort of left as human
- 13 resources director. And Annetta Johnson, who by that time
- 14 was an employee of Smart Papers, took over that; is that
- 15 correct?
- 16 A. Correct.
- 17 Q. Did you have anything to do with the
- 18 transmittal of information to International Paper as to
- 19 which employees had actually received offers?
- 20 A. No.
- Q. And did you have anything to do with any
- 22 recommendation or determination as to which employees would
- 23 or would not be eligible for severance pay by International
- 24 Paper?
- 25 A. Absolutely not.
 - Q. So International Paper had no input, other
- 2 than the supervisory interviews here that are in these
- 3 documents, about who should or shouldn't receive offers by
- 4 Smart; is that correct?
- 5 A. Yeah. And they only had that input as
- 6 supervisors of the employees. Who they worked for was
- 7 immaterial.
- 8 Q. And, as I understand it, any communication you
- 9 got to be relied upon in making these offer decisions or
- 10 recommendations would be contained in these documents for
- 11 these individuals, correct?
- 12 A. Yes, that is correct.
- Q. Okay. Let me take just a brief break and then
- 14 we may be done.

20 is named Keith Gabbard?

- 15 (Break taken.)
- 16 Q. Just real quickly. There were two Plaintiffs
- 17 that we, at least not yet, have found an application for.
- 18 And I just don't know whether you have any recollection
- 19 about what may have happened with these people. One of them
- MR. LECHNER: Could you spell it, please.
- Q. G-A-B-B-A-R-D. And the other's name is
- 23 Richard Lipscomb, L-I-P-S-C-O-M-B. As I understand, the
- 24 allegation is that these gentlemen withdrew their
- 25 applications somehow or other. I don't know whether they

Local Union 5-1067, et al. vs International Paper Case 1:01-cv-00301-HJW-JS Document 59-5 Filed 01/15/2004 Page 16 of 25 Do you have 63 1 Applicant Tracking Sheet, there's a space on there 2 any recollection about them? 2 *Decision*, and it's blank on just about all of them. How No, I don't have any recollection of either of 3 was that used; do you know? 4_them. Α. It was up to Smart whether they wanted to And I have nothing to show you either. 5 record their decision on that or not. We left it there for MR. YOUNGER: We don't have any other 6 them to record it or not, but --7 questions at this time ٥. Okay. And these are the finished forms? What MR. DOGGETT: While we're on that, there was a 8 I'm asking is this. Is this just a form as far as you gor 9 Ralph Flick that was in the group and you don't have 9 with it, or would this be the ultimate form that was handled 10 anything on him. 10 by Smart? MR. YOUNGER: There's a -- there was somebody That was the form that we handed off to Smart 12 in there, wasn't there? I forget what --12 with all of the records of the people after we were finished 13 MR. MIRAGLIA: There's a Jerry Flick. 13 making our recommendation. MR. DOGGETT: On the list that you went down, ο. So someone else at Smart might have made 15 you know this one here, you had everybody on there but Ralph 15 notations on this form that we don't know of? 16 Flick. They might have. I don't know. 17 MR. MIRAGLIA: We don't have anything on him. Now, I don't know -- after you left, were you 18 MR. LECHNER: We can go back and look. If you 18 aware that Smart generated a list of employees that were 19 can just identify these, we can go back and look again to 19 being given job offers? 20 see whether there's something we missed. A. Yes, in fact, we generated --MR. DOGGETT: All right. 21 ο. You generated the list? 22 CROSS-EXAMINATION We generated a list, which we passed off in 22 23 BY MR. DOGGETT: 23 file form to Smart, and they, then, either used that as the ٥. Okay. I only have a couple of questions. Ms. 24 list or they took people off and put people on. So I'm 25 Weissman, is it true that your duties as temporary human 25 definitely aware of such a list existing and that it was 1 used by Smart after there were other employees besides us. staffed -- in other words, there weren't people -- like, Now, there are -- you know, I think I'm going 3 to cover this in -- I had planned to cover this in 4 Mr. Lewis' deposition, but -- and only just for the sake of I don't know. I mean, I know that she became 5 kind of keeping stuff in order. But there is a list, one is 6 called "Hourly employees offered and accepted jobs with But weren't you dealing with her for 7 Smart", and there's another list that says -- it's called, I 8 think it's "Hourly employees without job offers". And then The only information I got from her was that 9 there's a couple of other lists, too. But, now, had you 10 prepared any of those or drafts of those lists?

1 relations person for Smart were when they really hadn't 3 Annetta Johnson was employed by T.P., and then she came over 4 to Smart after I.P. shut down; isn't that right? 6 the HR director of Smart after the company was sold. 8 information while she was still with International Paper? 10 which I requested in order to make decisions about 11 candidates that had applied for --Yeah, we have an expression, wearing the hat, 13 or wearing two hats, or one hat, but, when you did that, she 14 was still -- she was an International Paper employee when 15 you were making those inquiries? That's correct. Α. 17 Now, however, whatever your ultimate ٥. 18 recommendations were, Smart -- someone at Smart made a 19 decision either to follow your recommendations or not; isn't 20 that true? That is correct.

And who would that have been?

25 there is -- there's a block, I think you call that an

Now, there is -- on these forms, I notice that

MR. YOUNGER: You might let the witness see 12 the list, because you're asking her of a list that you're 13 looking at and she's not even seen it. So if you let her MR. DOGGETT: If we could just do this, then. 15 16 and maybe make this -- okay. This is a list we planned to 17 make as Plaintiffs' Exhibit 1. (Off-the-record discussion.) 18 19 (Plaintiffs' Weissman Exhibit 15 marked.) These are not what we gave Smart. 21 Okay. Someone else prepared these? Yes. Ours were in Excel. No doubt the data on there was data you passed 24 on. It says, like, "Employees who did not participate in

25 drug screen*, you would have compiled that list, or likely

ο.

Dan Maheu.

PACE Local Union 5-1067, et al. vs International

1

Case 1:01-cv-00301-HJW-JS Document 59-5 l compiled a list of people who did not participate in the

2 drug screens?

Well, what we would have compiled is a list of 4 people who participated in things, and any other data we

could generate from what we had. But the non-participation,

we would have no way of knowing because, if they didn't

7 participate, we didn't know who they were.

Yeah. And in the universal answer you gave

9 that, after you submitted all of this data, your duties

10 totally ended, I take it?

With regard to this matter. Α.

Right. So that subsequent events in which 12 ٥.

13 some people did get severance pay, you would not have been

14 involved in that?

A. I don't know why Smart would be giving anybody

16 severance pay. I only worked for Smart.

No, what I meant is I.P. gave the severance

18 pay to various people for various reasons, but you were not

19 involved in those decisions?

I wasn't involved with I.P. in any manner,

21 way, shape or form.

22 o. So, even the decisions for I.P. who to offer

23 or not offer jobs to -- I mean -- I'm sorry. The decision

24 of Smart who to put on the list of people offered jobs and

25 not offered jobs was not something you were involved with?

MR. YCUNGER: I object to that. I think it

does not state what her testimony was. I object to the form

3 of the question.

ο. Here's the point. Plaintiffs' Weissman

5 Exhibit 15. I understand that you testified that you did not

6 prepare those lists?

I did not.

Right?

I did not.

Now, I want to just ask you about Weissman

11 Exhibit 2 on Herbert Marcum. If you'll look at that,

12 please.

17

13 Yes.

On the applicant tracking sheet, in the block

15 "reference check", Tom Weiser; do you see that?

16

And do you know who Tom Weiser is or was? O.

18 The supervisor of Herbert Marcum.

Now, could you -- "does not want a job", 19

20 somebody wrote that?

21 Α. Yes.

22 Who wrote that? ٥.

Roberta Griffin.

Okay. Because that's her initials out there?

Correct.

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-- it looks like there's a

2 GR for green?

Correct.

٥. And then RD stricken out?

Can you tell me what's that?

Let me look at the reference check and I'll

8 tell you.

MR. DOGGETT: Just let the record reflect this

10 is SPP-000874, that's a page of Weissman Exhibit 2.

Roberta categorized the person a red based

12 upon Tom Weiser saying he wouldn't hire him because the guy 13 doesn't want a job, but we had to rate the reference check

14 based upon the data, not upon the person wanting or not

15 wanting a reference check -- it was a separate piece of data

16 from the reference check.

ο. So, in that block, reference check was changed

18 from red to green?

19 Correct.

20 Now, in the recommendation, it looks to me

21 like there was a GR for green that was scratched out?

22 Yes. Α.

And red was written in?

24 Α. Correct.

25

α. And then it says, "Called, said he is not

1 interested in a job offer"?

A.

Did he call you? Q.

That's not my handwriting. That doesn't mean

5 he didn't call me, but he may have called the front desk.

6 I'm not sure whose handwriting that is. It's not Roberta's

You say he may have called you and you may

8 have told somebody he doesn't want a job?

That's correct.

Yeah, or he may have called someone else on my

10 staff who wrote this in there. This is not my handwriting

11 and that's not Roberta's handwriting.

But you're not excluding the possibility that α.

13 he called you?

Α.

I'll kind of -- I'm missing -- I don't know if

16 they're in another pile. Was there one on -- yeah. I don't

17 have extra copies of these, but on Born, Radcliff, and

18 Thomas. I don't know that I need those. I quess I would

19 have to --

MR. DOGGETT: Can I borrow these back, Ms.

21 Reporter? I would like this marked, I guess, as Plaintiffs'

22 16, Plaintiffs' Weissman 16.

(Plaintiffs' Weissman Exhibit 16 marked.) 23

24 It's Joseph Q. Born?

Q. Yes. Can you --

vs International Paper Case 1:01-cv-00301-HJW-JS Document 59-5 Filed 01/15/2004 1 which is not the list that you were shown MR. DOGGETT: Yeah. 2 Right. Plaintiff's Weissman 16, what was the Was that done while you were still the human ٥. 4 recommendation on Born? 4 resources director for Smart? Green. Yes Right. Green all of the way, wasn't it? Ο. ٥. And you sent that to who, Mr. Maheu? Α. Yeah. Yeah. From your own other documents here, can you And do you still have a copy of that 9 tell us what the rating was on Born, more particularly, why 9 somewhere? 10 he was green all of the way? 10 Α. No. A. He is an excellent worker, self-directed, he 11 Q. Do you know where one is? 12 responded well to corrective feedback, he has demonstrated I think Mr. Maheu may have one, but he may not 12 13 an ability to learn new things, good productivity, highly 13 have. 14 dependable, and had a good interview. 14 ٥. You don't know? O. Now, let's see. 15 15 I don't know. 16 MR. DOGGETT: I would like, I guess, this one And you were asked about -- I think, while 17 marked Weissman -- Plaintiffs' Weissman Number 17. 17 Annetta Johnson was still at International Paper, you were (Plaintiffs' Weissman Exhibit 17 marked.) 18 asked some questions about getting some information from 19 Plaintiff's Weissman Exhibit 17, Ratliff was 19 her. And, as I understood, your testimony is that the 20 also green all of the way, wasn't he? 20 information she gave you was really things like attendance A. Yes. 21 or statistical type data like that? 22 Q. And how did you evaluate Ratliff? A. It was only data about a person's performance His interview was excellent. He was a good 23 in a particular area, attendance, discipline. That's it 24 employee all of the way through, no absentee problems, good 24 attendance and discipline were the only two pieces of data. 25 willingness and ability to learn. 25 And she didn't make any recommendations about Q. And then, the next one is Plaintiffs' Weissman 1 an offer or no offer? Number 18. It's Michael Thomas. A. Absolutely not. (Plaintiffs' Weissman Exhibit 18 marked.) MR. YOUNGER: I don't have any other And would you comment on how he was ranked or ο. 4 questions. I think it would probably be good, because it 5 rated by you? 5 has been a long deposition with a lot of documents, for the He was recommended -- he was above standard in 6 witness to read and sign the deposition. 7 the entire interview. MR. LECHNER: We would like to read and sign. Q. Let me ask you just, did you use green MR. YOUNGER: I thought you probably would, 9 markings on these or just a G for green? One thing I'm not 9 and I prefer that, too. 10 clear on is your mechanics. 10 (Deposition concluded at approximately 1:55 11 A. No, we just put green on there. 11 p.m.) You just used a G for green and a Y for 12 13 vellow? Yes. 14 Α. 14 MARY RITA WEISSMAN And an R for red? 15 In this project, yes. 16 Α. 16 17 ο. All right. 17 He got a slightly better than "meets 18 19 requirement" in all of his reference check categories. 19 20 Okay. That's all of the questions that I 20 21 have. 21 22 MR. YOUNGER: Just a couple. 22 RECROSS - EXAMINATION 23 24 BY MR. YOUNGER: 24

Local Union 5-1067, et al.

Q.

25

The Excel spreadsheet list you mentioned,

: ,	Case	e 1:01-cv-00301-HJW-JS Document 59-5 Filed 01/15/2004 Page 19 of 25
	1	UNITED STATES DISTRICT COURT
	2	SOUTHERN DISTRICT OF OHIO WESTERN DIVISION
ı	3	WESTERN DIVISION
•	ļ	
	4	PACE Local Union 5-1067, : et. al., : Case No. C-1-02-301
	5	: (CONFIDENTEAL) Plaintiffs,
	6	• • • • • • • • • • • • • • • • • • •
	7	vs. : Cincinnati, Ohio : December 18, 2002
	8	INTERNATIONAL PAPER CO., :
	9	Defendant. : EXHIBITS I
	10	
	11	
	12	
	13	Deposition of MARY RITA WEISSMAN, a
	14	witness herein, taken as upon cross-examination by the
	15	Defendant, and pursuant to the Federal Rules of
	16	Civil Procedure, agreement of counsel, and stipulations
	17	hereinafter set forth, at the offices of Robert I. Doggett,
	18	Esq., 215 E. Ninth Street, 6th Floor, Cincinnati, Ohio,
	19	45202, on the 18th day of December, 2002, at 11:10 a.m.,
	20	before Julie A. Patrick, a Notary Public for the State of
	21	Ohio.
	22	
	23	TRI-COUNTY COURT REPORTING AND VIDEOTAPE SERVICE
	24	95 S. FOURTH STREET BATAVIA, OHIO 45103
	25	(513) 732-1477

SMART PAPERS LLC Application for Employment

AN EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER

Date 1-10-01

Before you begin: We appreciate your interest in Smart Papers LLC and will give your application serious attention. We provide equal employment opportunity to all persons regardless of age, race, color, national origin, religion, sex, marital status, handicap or disability, veteran status or any other legally protected status.

Accuracy and completeness of this application and releases are important factors in determining acceptability for employment with our company. Please be neat in completing this form and do so in your own handwriting. Please ask us if you desire any assistance or accommodation because of a disability. Smart Papers LLC provides reasonable accommodations consistent with the law.

If you complete the application documents fully and submit them prior to the deadline, you will be provided an interview. You may be requested to complete additional forms, undergo a drug screen, submit additional references, participate in additional interviews and supply any other relevant information needed for us to make an informed decision on your application for employment.

This application will remain active for a period of 6 months. If you wish to be considered for employment beyond that period, a new application must be completed.

USE A SEPARATE SHEET OF PAPER IF YOU NEED ADDITIONAL SPACE TO ANSWER ANY QUESTION COMPLETELY.

PERSONAL INFORMATION			
NAME Herbert Marcu	w social secui	UTY# <u>2./03</u>	-50-3040
ADDRESS 220 Urban St (Street)			
Last Previous ADDRESS			<u> </u>
(if at present address less than one year) (Street)	(City)	(State)	(Zip)
Are you 18 years old or older? Yes No Are Have you ever been known by any names other than the above			
EMPLOYMENT INTERESTS	•	· · · · · · · · · · · · · · · · · · ·	
How can you contribute to our company's success	of by my jo	bas k	<u>1est</u> as
What are you looking for in a position?	um opper	to	



SMART PAPER LLC

APPLICANT TRACKING SHEET

Applicant Name Horsser Maccum						
	Outcome	Date	Checked by			
Application	/	1/14	Rma			
FCRA Notice Signed	/	1/16	RNG			
Interview	1	1/14	Rma			
Drug Screen		1/16	ema			
Reference Checks: 1) Yom WUSSE 2)	DOSE NOT WANT A-10	3 /24	RMQ			
Recommendation Callett Studie To not.	E.B.	1/24	Rma			
Callett Sud he so not. (wherested in a propper DECISION						
Notification						

SMART PAPERS LLC Application for Employment

AN EOUAL	EMPLOYMENT OPPORTUNITY EMPLOYED	

Date /-/0-0/

Before you begin: We appreciate your interest in Smart Papers LLC and will give your application serious attention. We provide equal employment opportunity to all persons regardless of age, race, color, national origin, religion, sex, marital status, handicap or disability, veteran status or any other legally protected status.

Accuracy and completeness of this application and releases are important factors in determining acceptability for employment with our company. Please be neat in completing this form and do so in your own handwriting. Please ask us if you desire any assistance or accommodation because of a disability. Smart Papers LLC provides reasonable accommodations consistent with the law.

If you complete the application documents fully and submit them prior to the deadline, you will be provided an interview. You may be requested to complete additional forms, undergo a drug screen, submit additional references, participate in additional interviews and supply any other relevant information needed for us to make an informed decision on your application for employment.

This application will remain active for a period of 6 months. If you wish to be considered for employment beyond that period, a new application must be completed.

USE A SEPARATE SHEET OF PAPER IF YOU NEED ADDITIONAL SPACE TO ANSWER ANY QUESTION COMPLETELY.

PERSONAL INFORMATION		·····	
NAME RONALD L PELSO	SOCIAL SE	CURITY # <u>27</u>	8.38-8354
DDRESS 4084 PRIVET CT.	HAMILTON	OH	45011
(Street)	(City)	(State)	(Zip)
Last Previous ADDRESS			
(if at present address less than one year) (Street)	(City)	(State)	(Zip)
Have you ever been known by any names other than the at		• •	No
EMPLOYMENT INTERESTS		······································	
How can you contribute to our company's succe PAPER MAKING EXPERIE THE PRINCIPLES OF WHAT	NCE, AS WELL MAKES A GOOD	AS UNI BUSINESS	OFRS TANDING
What are you looking for in a position? AN PAY AND BENEFITS AS WELL	INTEREST IN T L AS JOBSECU	KE 84511 RITY.	NESS, FAIR



SMART PAPER LLC

APPLICANT TRACKING SHEET

Applicant Name Ronald Polsor						
	Outcome	Date	Checked by			
Application		1/19	SW			
FCRA Notice Signed		1/19	SW			
Interview	Green	1/19	SW			
Drug Screen		1/19				
Reference Checks: 1) Edinolog 2) ATI	4ellow	1/25	AKS			
Recommendation	RED YELLO	W 1/25	AKS			
DECISION						
Notification						

SMART PAPERS LLC Application for Employment

AN EQUAL EMPLOYMENT OPPORTUNITY EMPLOYER	AN	EQUAL:	EMPLOY	MENT (PPORTU	NITY	EMPL	OVER
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Date /-//-0/

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USE A SEPARATE SHEET OF PAPER IF YOU NEED ADDITIONAL SPACE TO ANSWER ANY QUESTION COMPLETELY.

PERSONAL INFORMATION	·	<u>'</u>	·
NAME Merrill C Sourell	SOCIAL SEC	CURITY #265	-36-6520
NAME Merrill C Sovre U ADDRESS & MANIEILE ST. HA (Street)	mih Toro	0/410 (State)	45013
Last Previous ADDRESS 3355 STALLaBea HK (if at present address less than one year) (Street)			
HOME TELEPHONE 8923554 WOT	RK 86951	// OTHER_	
Are you 18 years old or older? YesNo Are you as	uthorized to work in the	U.S.A.? Yes	No
Have you ever been known by any names other than the above? If s	so, what? No N	'e	
EMPLOYMENT INTERESTS			
How can you contribute to our company's success?	Lender o	ver the	y Way
What are you looking for in a position?			

DEFENDANT'S EXHIBIT

CONFIDENTIAL SPP-00855

SMART PAPER LLC

APPLICANT TRACKING SHEET

Applicant Name Me	ERGI		
	Outcome	Date	Checked by
Application	/	1/17	RMay
FCRA Notice Signed	/	1/17	Rma
Interview	GK	1/17	RMG
Drug Screen	J	1/17	Rmay
Reference Checks: 1) Left Cochra- 2)	6	1/24	mrw
Recommendation	G	1/24	new
DECISION Cambridge does not the			
Notification			

Condidate called the selection center i indicated that ha did not want an offer